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WOLFE’S HOWL
(continued from page 5)

common goal. Again, at least in theory, design and construction have similar status. In practice, the leading entity - usually a contractor - has more clout.

With design-bid-build, the owner hires one or more firms to design the building, and one or more contractors to build it. The owner is still the boss, but historically relies on the architect to more or less run the project. Many owners have no choice, as they don’t have knowledgeable staff capable of managing the entire process. Because of this relationship, the design professional appears to be the most important entity, and the owner expects the contractor to build what’s in the documents. At least, that’s the way it has worked until recently; contractors now often have much greater influence than in the past. In many cases, contractors drive decisions, and the architect makes changes to accommodate the contractor’s recommendations to the owner.

One of the strange things about design-bid-build is that we accept it as normal, as the way things should be done. In fact, it is a recent innovation, supplanting hundreds or thousands of years of construction led by the Master Builder. Some will argue it is superior to other delivery methods, and at one time, I agreed. I now believe that objections to design-build - most of which are based on the assumption that the design team knows more about what’s going on than the
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OCCCSI - Ed Ballantyne with Joe Esquer, Membership Chairman

H.B. Fuller Construction Products

Tom Domenici
CTC, CSI, C54
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WOLFE’S HOWL
(continued from page 18)

contractor, and that the design team is more concerned about the owner - can be addressed in the same way owners like to choose architects and contractors, i.e., by careful selection, based on past performance. Choosing a design-builder by low bid makes no more sense than selecting either an architect or a contractor solely on the basis of cost.

For whatever reason, design-bid-build is the way we’ve been doing things in the US for a long time, and it seems most architects believe things are just fine the way they are, with an architect-led design team firmly in charge, and the construction team faithfully doing what they’re told. However, unless you’ve been sleeping, you may have noticed that the contractor’s role and importance have been increasing. I’ve been seeing more negotiated contracts, more construction management projects, and more design-build projects with our private sector clients; it seems only government agencies are holding fast to design-bid-build, and even they are looking at other options.

How did we get to this point? Next time, we’ll look at important changes in contract documents that have affected the relative importance of architect and contractor.

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CPSE 2011 EXHIBITORS
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New & Renewing OCCCSI Members

Thank you to the following Orange County Chapter CSI members who have chosen to join our chapter or renew their membership through July 2012:

John Abowd
Alejandro Aguilar
Stephanie Lynn Allgood
Rocky M. Berlanga
Christopher Boucher
David C. Brown
Richard Burrow
Lisa Choczek-Fyke
Scott Ciley
Peg Collins
Roger Cormier
Marcia Falk
Alvin Fischer
Susan L. Giampietro
Paul Goldstein
Michael P. Granatowski
Moira Howmann
Gary Kehrier
Alan R. LaPierre
Ernest A. Lauria
Bud Maloney
Steve Nicolai
Douglas E. Pancake
Chris Henry Popham
John Regener
Martin Rodriguez
Steve Ross
Pablo Schoeb
Philip Schenkel
Patricia Smith
Brian Stone
Jim St. Pierre
Bill Swinney
Dana Thornburg
Gary Viano
Valerie Vlahos
Allen Zeigler

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### MEETING SCHEDULE AND INFORMATION

Make reservations by the Friday preceding the meeting. Call the Chapter Hotline at (714) 434-9909

#### UPCOMING MEETINGS:

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<td>November 13</td>
<td><strong>OCCCSI Board Meeting (5:00 p.m.)</strong></td>
<td>Phoenix Club, 1340 S. Sanderson Avenue, Anaheim, California</td>
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<td>November 13</td>
<td><strong>OCCCSI Membership Meeting &amp; Site Visit</strong></td>
<td>Orange Coast College, 2701 Fairview Road, Costa Mesa, California</td>
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<td>December 1</td>
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<td>December 4</td>
<td><strong>OCCCSI Board Meeting (5:00 p.m.)</strong></td>
<td>Thompson’s Design Center, 1716 Case Road, Orange, California</td>
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<td>December 11</td>
<td>Annual Holiday Party</td>
<td>Anaheim White House Restaurant, 887 S. Anaheim Boulevard, Anaheim, California</td>
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